Werken in Onveilige Gebieden

Central Dredging Organisation

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Europe & CIS region
Agenda

• Security Risk Management

• Project Life Cycle

• Questions
1. Establish Context
2. Identify Risks
   - Threat Assessment
   - Vulnerability Assessment
   - Criticality Analysis
3. Analyse Risks
4. Evaluate Risks
5. Treat Risks

Travel security services for international travelers and expatriates
Project Life Cycle

- Planning
- Preparation
- Execution
- Evaluation
• Pre-investment risk assessment
  • Political
  • Integrity
  • Security
  • Health/Medical

• Potential impact on the business/project
  • People (employees and customers)
  • Processes (infrastructure, systems, networks and business processes)
  • Reputation
  • Property (buildings, equipment, cash)
  • Information (data)

• Qualitative assessment of the investment and added value

• Well informed decision
Political risks

• Political environment
  – Forecast political stability
  – Key political players
  – Attitudes towards foreign investment policy changes
  – Nationalisation, expropriation and contract frustration

• Operational Environment
  – Corruption
  – Bureaucracy
  – Infrastructure
  – Local legal system
  – Labour issues or community relations
  – Legislative and regulatory framework
  – Integrity and reputational risks
• Theft, fraud (corruption, kickbacks, etc.)

• Employee misconduct (sexual harassment, bullying, racism)

• IP theft, IP security audits

• Industrial espionage

• Breaching company policies (Code of Conduct)
Security risks

- Terrorism
- (Militant) activism
- Organised crime
- Crime
- Internal crime
- Disgruntelled employees
Medical/Health Risks

- Occupational Health
- Injury/incident
- Pandemics
- (tropical) Diseases
Preparation

- **Risk Assessment**
  - Risk Management workshop
  - Risk treatment plan
  - Site health review

- **Develop Plans**
  - Evacuation plan
  - Local crisis management plan
  - Security management plan
  - Medical emergency response plan

- **Training Staff**
  - Travel security awareness training
  - Security and medical awareness training
  - Cultural awareness training
  - Hostile environment training
  - Malaria Awareness training
• **Hiring staff/suppliers**
  – Scoping requirements
  – Tender assistance
  – Pre-employment screening / Due Dilligence
  – Training
Execution

- Monitor security/health situation

- Managing the project security organisation
  - Community liason officer
  - Expat security manager
  - Keep plans up to date
  - Keep staff informed

- Medical (on-site) staffing/supplies

- Security Risk Assurance Program
Response

- Alarm Centres
- Out- and in-patient medical care
- Medical referral
- Medical evacuation/repatriation
- Security evacuation/repatriation
- Crisis Management
- Kidnap for Ransom support
- Fraud investigation
RISK MANAGEMENT

IN CONTROL

Security Management  Crisis Management  Health Management  Travel Management  Integrity Management

RISK MANAGEMENT

Travel security services for international travelers and expatriates
Questions

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